

A Stochastic Multi-Commodity Logistic Model for Disaster Preparation in Distribution Systems

Anmar Arif¹, *Student Member, IEEE*, Zhaoyu Wang¹, *Member, IEEE*, Chen Chen¹, *Member, IEEE*,
and Bo Chen¹, *Member, IEEE*

Abstract—This paper proposes a stochastic optimization approach for disaster preparation in distribution systems. For an upcoming storm, utilities should have a preparation plan that includes warehousing restoration supplies, securing staging sites (depots), and prepositioning crews and equipment. Pre-storm planning enables faster and more efficient post-disaster deployment of crews and equipment resources to damage locations. To assist utilities in making this important preparation, this paper develops a two-stage stochastic mixed integer linear program. The first stage determines the depots, number of crews in each site, and the amount of equipment. The second stage is the recourse action that deals with acquiring new equipment and assigning crews to repair damages in realized scenarios. The objective of the developed model is to minimize the costs of depots, crews, equipment, and penalty costs associated with delays in obtaining equipment and restoration. We consider the uncertainties of damaged lines, number and type of equipment required, and expected repair times. The model is validated on modified IEEE 123-bus distribution test system.

Index Terms—Allocation, disaster preparation, distribution system, extreme weather, stochastic programming.

NOMENCLATURE

Indices and Sets

k, c, s, τ	Indices for distribution line, crew, scenario and resource type
d/e	Indices for depot (staging site)
C^L, C^T, IC	Set of line crews, tree crews, and internal crews
Ω_{CD}, Ω_P	Set of buses with critical loads and set of depots
$\Omega_L^c(k), \Omega_L^p(k)$	Set of conductors and poles in line k .

Parameters

C_d^E, C_d^H	The capacity of depot d for storing the supplies and capacity for accommodating the crews
C_τ^R	The capacity required to store resource τ
$D_{k,n}$	Distance between components k and n damaged line
\bar{D}	Maximum distance allowed between a crew's location and assigned damaged line
$ET_{k,s}^L, ET_{k,s}^T$	Estimated time to repair line k for line and tree crews
$E_{d,\tau}^0, L_d^0, T_d^0$	Initial number of equipment, line crews and tree crews at d
$\mathcal{P}_d^D, \mathcal{P}_\tau^{EI}$	Cost of staging depot d and ordering equipment τ
$\mathcal{P}_c^H, \mathcal{P}^{EC}$	Hourly pay for crew c and cost of obtaining an external crew
$\mathcal{P}_\tau^{LF}, \mathcal{P}^R$	Penalty costs for late delivery of equipment τ and penalty on restoration time
$\mathcal{P}_{d,e,\tau}^{TE}$	Cost of transporting equipment τ between locations d to e
$\mathcal{R}_{k,\tau,s}$	The number of type τ resources required to repair damaged line k in scenario s
$U_{k,s}^T$	Binary random variable equals one if line k in scenario s is damaged by a tree
$U_{k,s}^L$	Binary random variable indicating the damage state of line k in scenario s .

Decision Variables

$A_{k,c,s}^{L/T}$	Binary variable equal to 1 if line k is assigned to line/tree crew c in scenario s
$\delta_{d,c}$	Binary variable equals 1 if crew c is positioned in depot d
$E_{d,e,\tau}$	Number of τ supplies transferred between depots d and e
$E_{c,d,\tau,s}^C$	The amount of type τ supplies that crew c obtains from depot d in scenario s
$\mathcal{E}_{d,\tau,s}$	Additional τ supplies required in depot d scenario s
$EI_{d,\tau}, E_{d,\tau}^D$	Number of τ supplies ordered to depot d and the total number of τ supplies at d
$L_{d,e}, T_{d,e}$	Number of line and tree crews transferred from depot d to e
LI_d, TI_d	Number of external line and tree crews positioned at depot d

AQ1

Manuscript received March 11, 2019; revised June 3, 2019; accepted June 23, 2019. This work was supported in part by the U.S. Department of Energy's Solar Energy Technologies Office under Grant CPS4228, and in part by the National Science Foundation under Grant ECCS 1609080. Paper no. TSG-00367-2019. (Corresponding author: Zhaoyu Wang.)

A. Arif is with the Department of Electrical and Computer Engineering, Iowa State University, Ames, IA 50011 USA, and also with the Department of Electrical Engineering, King Saud University, Riyadh 11451, Saudi Arabia (e-mail: aiarif@iastate.edu).

Z. Wang is with the Department of Electrical and Computer Engineering, Iowa State University, Ames, IA 50011 USA (e-mail: wzy@iastate.edu).

C. Chen and B. Chen are with the Energy Systems Division, Argonne National Laboratory, Lemont, IL 60439 USA (e-mail: morningchen@anl.gov; bo.chen@anl.gov).

Color versions of one or more of the figures in this paper are available online at <http://ieeexplore.ieee.org>.

Digital Object Identifier 10.1109/TSG.2019.2925620

76	$\mathcal{L}_s^L, \mathcal{L}_s^T$	The expected times of the last repair conducted by the line and tree crews
77		
78	$H_{c,s}$	Amount of hours crew c is expected to work in scenario s
79		
80	v_d	Binary variable equals 1 if depot d is staged
81	u_k, y_i	Binary variables indicating the connection status of line k and load at bus i .
82		

I. INTRODUCTION

OUTAGES due to weather-related events cause significant damage to the power grid infrastructure. In 2017, around 37 million customers were affected by power outages in the United States [1]. This threat to the electric grid has raised a growing need to address disaster management and power system resilience. Disaster management consists of four phases: mitigation, preparedness, response, and recovery. For power systems, the mitigation and preparation phases include long-term and short-term pre-disaster planning. Tree trimming, pole hardening, and distributed generator (DG) installation belong to long-term pre-disaster planning [2]. Short-term pre-disaster planning includes acquiring and allocating crews and equipment and selecting staging areas. The response and recovery phases are post-disaster actions that include damage assessment [3], crew dispatch and repair scheduling, and service restoration [4]. Effective disaster management measures can improve power system resistance during extreme events and accelerate recovery after events. The focus of this paper is to study the short-term pre-disaster preparation problem, which is critical to achieve resiliency. Resiliency is defined as the ability to prepare for, adapt to, withstand, and recover rapidly from disruptions [5]. Pre-disaster planning enables efficient post-disaster recovery by ensuring there are enough and optimal number of equipment and crews in the right places to quickly conduct the repairs [6].

After severe events, utility companies dispatch emergency crews to assess and repair the damage in order to restore power as fast as possible. A major challenge that utilities face is the lack of resources, including human resources and equipment, to handle extreme events [7]. Once utilities request assistance from neighboring companies, they are facing another task of managing the newly acquired resources. Utilities must provide water, food, and shelter [8] and communicate differences in work practices to the visiting crews [6]. For these reasons, early preparation is essential to deal with upcoming extreme or severe weather events. This paper aims to develop a method to assist utilities in their preparation process by identifying the required resources and preallocating the crews and equipment.

Disaster preparation is a well-studied research area [9]–[15]. In [9], a two-stage stochastic programming model was developed to select the storage location of medical supplies, and the required amount of various supplies before a disaster. The objective of the developed model was to minimize the operation cost of the warehouses, the total transportation time, and the unfulfilled demand. A similar stochastic problem was tackled in [10], while considering the impact of the disaster on the warehouses. The paper used Benders Decomposition to solve the stochastic model. The authors

in [11] developed a multi-objective mixed integer linear program (MILP) to determine the location of emergency facilities, resource allocation and relief distribution for flood preparation. The authors in [12] used robust optimization to produce a logistic plan for mitigating demand uncertainty in humanitarian relief supply chains. A multi-objective robust model for humanitarian relief logistics was developed in [13]. The paper considered demand and supply uncertainty and considered the possibility that some supplies may be damaged during the event. In [14], the authors developed a p-robust optimization model, which combines robust optimization with Monte Carlo simulation, for determining the location of relief bases, number of rescue vehicles, and other relief supplies. A min-max robust model is developed in [15] to optimize the relief facility location and pre-position emergency supplies for disaster preparation.

However, further research is needed on disaster preparation in the context of power system and its infrastructure. In [16], the authors divided the power network into different areas/cells, and developed a MILP to find the optimal number of depots and their locations. Each area was assumed to have a specific demand and can only contain one depot. The objective was to minimize the transportation cost between the predefined areas. A storage and customer allocation problem was presented in [17]. The authors developed a multi-objective stochastic mixed-integer program (SMIP) that determines which warehouse to use and the number of resources to store in each warehouse. The objectives were to minimize the amount of unsatisfied demand, the transportation cost of the resources between the warehouses, and the investments and maintenance cost of the warehouses. Reference [18] developed a SMIP model and a column generation approach for stockpiling resources before a disaster. The developed approach focused on determining the quantity and type of equipment, while neglecting the crews and the distances between the warehouses and the damaged components.

The distribution system preparation problem is a challenging one because it combines the combinatorial optimization problems of depot location, equipment transportation and allocation, and crew allocation. The preparation problem is inherently stochastic, as the damaged components and the required resources are not known beforehand. This makes it a complex stochastic combinatorial optimization problem. The previous work approached the preparation stage by dividing the electric network into different areas, with each area having a specific demand. This kind of approach neglects the individual components within each area and the distances between these components and the depots. Moreover, the interdependence between the location and number of crews, damaged components in the network, and the number of resources required to repair the damage was not examined in the preparation stage. We propose a two-stage SMIP to model the preparation problem. The first stage in the stochastic program is to determine the depots and the locations of crews and equipment. The second stage is the recourse action that deals with acquiring new equipment and assigning the crews to repair the damaged components. The contributions of this paper are listed as follows:

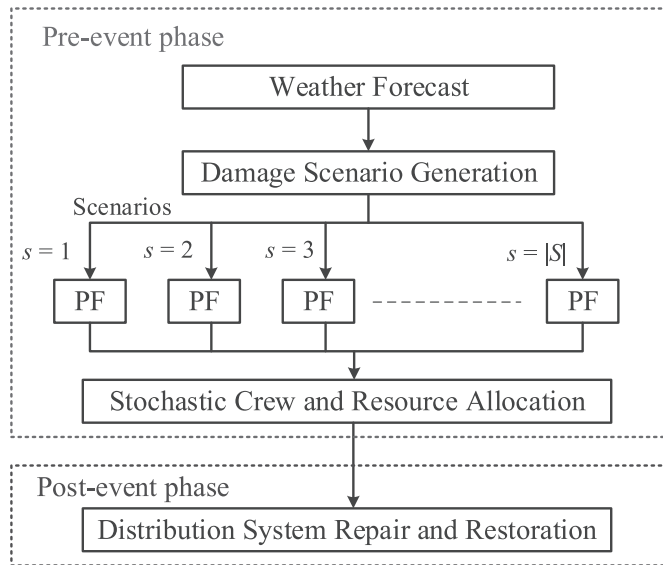


Fig. 1. Framework for extreme event proactive recovery operation.

First, the forecasted weather and fragility models of the components are used to generate damage scenarios. For each scenario, we solve a power flow (PF) problem to identify critical components that must be repaired to restore service for high-priority customers. This information is used in the stochastic crew and resource allocation problem (SCRAP) to ensure there is enough equipment to repair the critical components. Once the weather event hits the distribution system, the repair and restoration problem is solved to restore the network to its normal state [19]–[21]. This paper focuses on the steps before the weather event occurs.

III. DAMAGE SCENARIO GENERATION

Prepositioning crews and resources is subject to uncertain damage states of distribution lines. In this paper, the uncertainty is represented by a finite set of discrete scenarios, which are obtained using a Monte Carlo sampling procedure. The Monte Carlo sampling method generates $|S|$ number of this paper is on the impact of strong wind events, such as hurricanes and windstorms. Since the study focuses on wind-related failures, we only consider overhead distribution lines. To generate damage scenarios, we first estimate the wind speed that will affect the distribution system. In this paper, we simulate hurricane events for illustration.

A. Hurricane Model

Since distribution networks cover small geographical areas, we assume that the wind speed experienced by all components in a distribution network is the same at any given moment [22]. The wind speed $w(t, s)$ that impacts the distribution network at time t and scenario s is modeled using the inland wind decay model [23], which is expressed by the following equation:

$$w(t, s) = w_b + \left(R_w w_s^0 - w_b\right) e^{-\alpha_w t} - C_w \quad (1)$$

where w_s^0 is the maximum sustained surface wind speed at landfall in scenario s ; $\alpha_w = 0.095\text{h}^{-1}$ is the decay constant; $w_b = 26.7$ knots (kt) is the background wind speed; and $R_w = 0.9$ is a reduction factor that represents the abrupt wind speed decrease as hurricanes make landfall. In this paper, the value of w_s^0 is simulated using a lognormal distribution to generate the scenarios. C_w is a factor that represents the effect of the distance inland [23].

B. Fragility Models

Distribution lines are modeled using edges that connect distribution buses, which connect customers to the distribution network. Distribution lines include poles and conductors between the poles. Damage of a single pole or conductor on a distribution line renders the line inoperable. Therefore, we conduct fragility analysis for each pole and conductor in the system, while assuming that the fragility of different components is independent.

1) *Pole Failure*: Using the fragility model presented in [25], the probability of failure for pole z is found using the following

- A new two-stage SMIP model is developed and used to select depots and allocate crews and equipment. We consider different types of crews (line and tree crews) and equipment (poles, transformers, and conductor). The stochastic problem is solved using a modified Progressive Hedging algorithm and high performance computing.
 - Mathematical equations for modeling the interdependencies of the depots, crews, equipment, and damaged components are formulated. Also, symmetry-breaking constraints are designed to improve the performance of the model.
 - We provide a procedure for estimating the number and types of required equipment after extreme weather events, in addition to identifying the critical components to repair.
- The rest of the paper is organized as follows. Section II presents the framework of this paper. Outage scenario generation is discussed in Section III. The formulation for prepositioning the crews and allocating the resources is presented in Section IV. The simulation and results are presented in Section VI and Section VII concludes this paper.

II. FRAMEWORK

Extreme weather events result in damage to the electric grid infrastructure, which leads to significant losses and power outages. Utilities mobilize the available crews to damage sites to repair the damaged components and restore normal operation. The effectiveness of the recovery response depends on the preparation processes that are taken before extreme events hit. For an upcoming severe weather event, utilities position repair crews and supplies in (or near) the areas that are expected to suffer the greatest damage. In addition, utilities can acquire services from crews in neighboring utilities through mutual assistance programs. Pre-staging crews, equipment and other resources safely before a severe event allows for a proactive response and efficient resource management. Fig. 1 illustrates the proposed pre- and post-event framework.

276 equation:

$$277 \quad p_z^p(w) = \min\{a^p e^{b^p w}, 1\} \quad (2)$$

278 where a^p and b^p are constants related to pole properties, and
279 w is the wind speed.

280 2) *Conductor Failure*: Conductors between distribution
281 poles are prone to failures due to strong winds and falling
282 trees during severe events [25]. Define p_l^w as the direct wind-
283 induced damage probability, and p_l^f as the damage probability
284 due to a fallen tree near conductor l [22], [26]. The wind-
285 induced damage probability of a conductor is calculated using
286 the ratio of the maximum perpendicular force that the conduc-
287 tor can endure F_l^f and the conductor wind loading F_l^w [26].
288 The wind loading and p_l^w are calculated by [27]:

$$289 \quad q_l(w) = 0.613(G_1 G_2 G_3 w)^2 \quad (3)$$

$$290 \quad F_l^w(w) = L_l^c \times D_l^c \times q_l(w) \times C^f \quad (4)$$

$$291 \quad p_l^w(w) = \min\left\{F_l^w(w)/F_l^f, 1\right\} \quad (5)$$

292 Equation (3) calculates the dynamic pressure $q_l(w)$ (N/m²),
293 where G_1 , G_2 , and G_3 are factors related to the topography,
294 ground roughness, and a statistical factor depending upon level
295 of security required. L_l^c is the length (m) and D_l^c is the diam-
296 eter (m) of conductor l , and C^f is a force coefficient [27]. As
297 for the damage due to fallen trees, the probability is modeled
298 by [28]:

$$299 \quad p_l^f(w) = \frac{e^{h(S_l^w)}}{1 + e^{h(S_l^w)}} \quad (6)$$

$$300 \quad h(S_l^w) = a_h + c_h(k_l S_l^w) D_H^{b_h} \quad (7)$$

301 where a_h , b_h , and c_h are parameters associated with tree
302 species, S_l^w is the estimated storm severity on conductor l
303 (which varies from 0-1), k_l is a factor that represents the local
304 terrain effects, and D_H is the tree diameter at breast height.

305 C. Equipment

306 The damage state of a component is determined using
307 Bernoulli distribution (Bernoulli(p)), which takes the value
308 of 1 (damaged) with probability p , and 0 (functional) with
309 probability $1 - p$. For each scenario, we evaluate the statu-
310 of the system using the maximum sustained wind speed
311 $\bar{w}_s = \max_{t \in \mathcal{T}}\{w(t, s)\}$, $\forall s$. Therefore, the damage state of pole
312 z in scenario s is determined by the outcome of the random
313 variable $\psi_{z,s}^{pole} \sim \text{Bernoulli}(p_z^p(\bar{w}_s))$. A conductor can either
314 be damaged by wind force $\psi_{l,s}^{wind} \sim \text{Bernoulli}(p_l^w(\bar{w}_s))$ or tree
315 $\psi_{l,s}^{tree} \sim \text{Bernoulli}(p_l^f(\bar{w}_s))$. Consequently, the damage state of
316 conductor l is determined as $\psi_{l,s}^{cond} = \psi_{l,s}^{wind} \vee \psi_{l,s}^{tree}$. After
317 assessing the state of damage for each conductor and pole in
318 the network, we can estimate the amount and type of equip-
319 ment required to repair the damaged components. Although
320 distribution networks include many types of components, we
321 classify them into the following categories:

- 322 • Type 1: Poles for 3-phase lines
- 323 • Type 2: Poles for 1- and 2-phase lines
- 324 • Type 3: 3-phase transformers with protective equipment
- 325 • Type 4: 1-phase transformers with protective equipment
- 326 • Type 5: Conductors

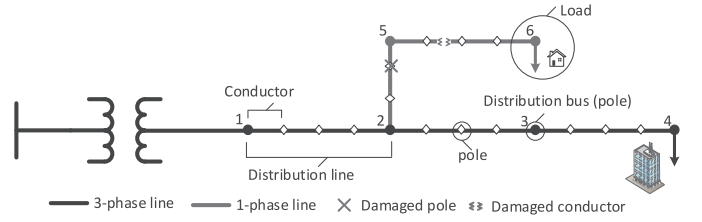


Fig. 2. Single line diagram of a distribution network.

AQ2

The line segment connecting two distribution buses consists of
poles and conductors, as shown in Fig. 2, where line 2–5 has
one damaged pole and line 5–6 has one damaged conductor. In
case of a damaged bus, such as bus 3 in Fig. 2, both lines 2–3
and 3–4 are affected. To avoid repetition when calculating the
number of equipment required and repair time, we associate
the poles on shared buses (e.g., pole at bus 3 for lines 2–3 and
3–4) with the line that has the bus with the lowest index (line
2–3). The number of type τ equipment required for line k in
scenario s can be calculated using the following equations:

$$327 \quad \mathcal{R}_{k,\tau,s} = \sum_{z \in \Omega_L^p(k,\tau)} \psi_{z,s}^{pole}, \quad \forall k, \tau \in \{1 \dots 4\}, s \quad (8) \quad 328$$

$$329 \quad \mathcal{R}_{k,s} = n_k^\phi L_l^c \sum_{l \in \Omega_L^c(k)} \psi_{l,s}^{cond}, \quad \forall k, s \quad (9) \quad 330$$

331 where $\Omega_L^p(k, \tau)$ is the set of type τ equipment for the poles
332 on line k , $\Omega_L^c(k)$ is the set of conductors on line k , and n_k^ϕ
333 is the number of phases for line k . Equation (8) calculates
334 the number of pole-related equipment and (9) calculates the
335 amount of conductor required. 336

337 D. Repair Time

338 The repair times for the damaged lines are estimated based
339 on the number of damaged conductors and poles. The repair
340 time for a damaged distribution pole is assumed to satisfy a
341 normal distribution with mean 5 hours and 2.5 hours standard
342 deviation ($r_{z,s}^p \sim \mathcal{N}(5, 2.5)$) [25]. For damaged conductors,
343 the repair time is assumed to satisfy a normal distribution
344 with mean 4 hours and 2 hours standard deviation ($r_{l,s}^c \sim$
345 $\mathcal{N}(4, 2)$) [25]. The estimated time to repair a damaged line is
346 found by adding the repair times of the damaged poles and
347 conductors of the line, as follows: 348

$$349 \quad ET_{k,s}^L = \sum_{z \in \Omega_L^p(k)} \psi_{z,s}^{pole} r_{z,s}^p + \sum_{l \in \Omega_L^c(k)} \psi_{l,s}^{cond} r_{l,s}^c, \quad \forall k, s \quad (10) \quad 350$$

351 According to the report in [29], the average time to remove
352 a tree after a storm is 1 hour. Therefore, the tree removal time
353 for each line, in hours, is estimated by calculating the number
354 of downed trees on the line: 355

$$356 \quad ET_{k,s}^T = \sum_{l \in \Omega_L^c(k)} \psi_{l,s}^{tree}, \quad \forall k, s. \quad (11) \quad 357$$

358 E. Critical Components

359 After extreme events cause large-scale outages, it is imper-
360 ative to quickly restore power to critical sites, such as hos-
361 pitals, community shelters and emergency dispatch centers. 362

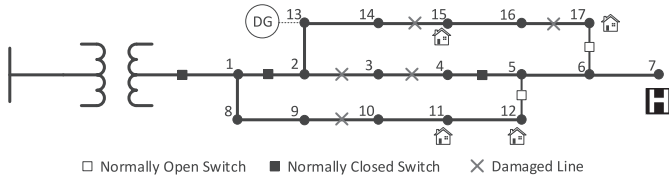


Fig. 3. Single line diagram of a distribution network.

Therefore, we must ensure that there are enough equipment and resources to repair vulnerable lines near critical sites. A MILP model is used to solve a PF problem to determine the critical lines to be repaired, so that all critical loads are restored. If one pole or conductor on a line is damaged, then the whole line is considered to be damaged and cannot be operated. The binary variable $U_{k,s}^L$ is used to indicate the damage state of line k , $U_{k,s}^L = 1$ if $\psi_{z,s}^{pole} = 1$ or $\psi_{l,s}^{cond} = 1$ for any $(i, l) \in k$. For example, both lines 2–5 and 5–6 are damaged in Fig. 2, therefore, $U_{2-5}^L = U_{5-6}^L = 1$. The set of damaged lines $\Omega_{DL}(s)$ can be found by using the binary variable $U_{k,s}^L$, such that $\Omega_{DL}(s) = \{k | U_{k,s}^L = 1, \forall k, s\}$. Define binary variables u_k which equals 1 if line k is repaired and 0 otherwise, and y_i as the connection status of load at bus i . The MILP for identifying the critical components is formulated as follows:

$$\min \sum_{k \in \Omega_{DL}(s)} u_k \quad (12)$$

$$\text{subject to } y_i = 1, \forall i \in \Omega_{CD} \quad (13)$$

subject to power operation constraints [21] where Ω_{CD} is the set of buses with critical loads. In this paper, we provide a summary for the model due to space limitations. The objective (12) minimizes the number of lines to repair. Constraint (13) indicates that all critical loads must be served. Furthermore, power operation constraints such as power flow, network reconfiguration, fault isolation, and distributed generator (DG) dispatch are used in the model [21]. Consider the distribution network shown in Fig. 3, with a critical load located at bus 7, and 5 damaged lines. In order to restore the load at bus 7 with minimal repairs, line 9–10 must be repaired ($u_{9-10} = 1$), switch 5–12 closed, and switches 1–2 and 4–5 opened to keep the damaged lines isolated. If line 9–10 requires 2 poles to repair, then the utility must have a minimum of 2 poles in their inventory. The PF model is solved for each generated scenario s . The set of critical lines $\Omega_{CL}(s)$ for scenario s can then be found as: $\Omega_{CL}(s) = \{k | u_k = 1, \forall k \in \Omega_{DL}(s), s\}$. This information is used in the SCRAP model in the following section.

IV. STOCHASTIC CREW AND RESOURCE ALLOCATION

The decision variables in the two-stage crew and resource allocation problem can be divided into two groups. The first group is the first-stage variables that are determined before the realization of the uncertain parameters. These variables include the number of external equipment and crews transferred between depots d and e ($E_{d,e,\tau}$, $L_{d,e}$, $T_{d,e}$), and the number of equipment in each depot d ($E_{d,\tau}^D$). Furthermore, a

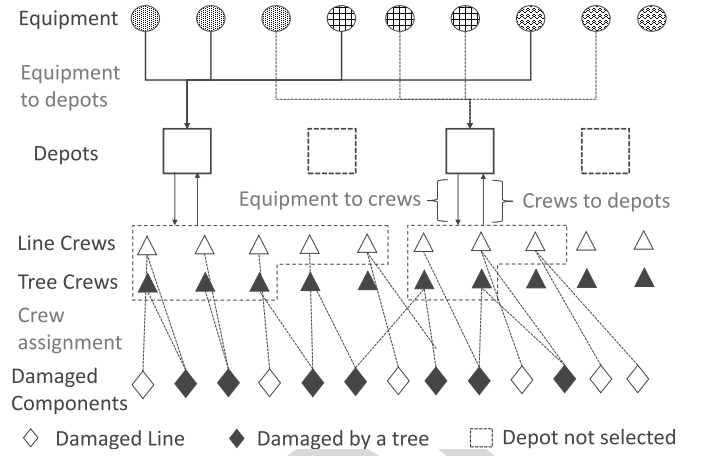


Fig. 4. Crew and equipment allocation.

decision on utilizing a depot is made in the first stage using binary variable (v_d), while the location of each crew is determined using binary variable ($\delta_{d,c}$). The second part contains the second-stage variables, which are decided according to specific realization of the uncertainty. The second-stage variables are indexed by s to indicate the response for the specific scenario. In this stage, the crews are assigned to damaged lines ($A_{k,c,s}^L$, $A_{k,c,s}^T$) to ensure they are staged near the damaged lines, and the expected working hours for each crew ($H_{c,s}$) is estimated. Also, the number of additional equipment required ($\mathcal{E}_{d,\tau,s}$) to finish the repairs is determined in this stage. SCRAP models a joint location-allocation-inventory problem. Fig. 4 provides an illustration for the SCRAP model, which includes the following steps: 1) depots are selected; 2) different types of equipment are allocated to depots; 3) line and tree crews are allocated to the depots; 4) equipment is assigned to crews; and 5) crews are assigned to damaged components. The two-stage stochastic crew and resource allocation problem is formulated in the following subsections.

A. Objective

$$\begin{aligned} \min \sum_{\forall d,e,\tau} \mathcal{P}_{d,e,\tau}^{TE} E_{d,e,\tau} + \sum_{\forall d,\tau} \mathcal{P}_{\tau}^{EI} E_{d,\tau} \\ + \sum_{\forall d} \left(\mathcal{P}^{EC} (LL_d + \mathcal{T}I_d) + \mathcal{P}_d^D v_d \right) \\ + \sum_{\forall s} \Pr(s) \left(\sum_{\forall c} \mathcal{P}_c^H H_{c,s} + \sum_{\forall d,\tau} \mathcal{P}_{\tau}^{LF} \mathcal{E}_{d,\tau,s} + \mathcal{P}^R (\mathcal{L}_s^T + \mathcal{L}_s^L) \right) \end{aligned} \quad (14)$$

The first two lines in (14) are for the first-stage objective, which aims to minimize the costs of equipment transportation, ordering equipment and external crews, and staging depots. The third line in (14) is dependent on the realization of the uncertainty, i.e., the second-stage objective. The first term in the second-stage objective minimizes the labor costs associated with the crews. The second and third terms are penalty costs. We add a penalty cost for unmet equipment demand and penalize the time needed to repair all components. The

443 penalty \mathcal{P}_τ^{LF} minimizes the shortage of equipment. The pur-
 444 pose of penalizing the expected time of the last repair is to
 445 minimize the system restoration time.

446 B. First-Stage Constraints

447 In the first stage, the depots are selected and both equipment
 448 and crews are allocated to the selected depots in anticipation of
 449 an extreme event. Constraints (15)-(22) represent the first-stage
 450 constraints.

451 1) Depot Selection:

$$452 \quad 1 \leq \sum_{\forall d} v_d \leq v^{max} \quad (15)$$

$$453 \quad 0 \leq \sum_{\forall \tau} C_\tau^R E_{d,\tau}^D \leq C_d^E v_d, \quad \forall d \quad (16)$$

$$454 \quad 0 \leq \sum_{\forall c} \delta_{d,c} \leq C_d^H v_d, \quad \forall d \quad (17)$$

455 The number of selected depots is limited to v^{max} in (15), and
 456 at least one depot must be selected. Each depot, if selected, can
 457 contain a limited amount of equipment, as enforced by (16).
 458 Constraint (17) limits the number of crews in depots. A depot
 459 can accommodate a limited number of crews depending on
 460 its resources. The limits in (16) and (17) are multiplied by v_d
 461 so that if the depot is not selected, it will have no crew or
 462 equipment.

463 2) Crew and Equipment Allocation:

$$464 \quad E_{d,\tau}^D = E_{d,\tau}^0 + \sum_{\forall e,e \neq d} E_{e,d,\tau} - \sum_{\forall e,e \neq d} E_{d,e,\tau} + EI_{d,\tau}, \quad \forall d, \tau \quad (18)$$

$$466 \quad \sum_{\forall c \in C^L} \delta_{d,c} = L_d^0 + \sum_{\forall e,e \neq d} L_{e,d} - \sum_{\forall e,e \neq d} L_{d,e} + LI_d, \quad \forall d \quad (19)$$

$$467 \quad \sum_{\forall c \in C^T} \delta_{d,c} = \mathcal{T}_d^0 + \sum_{\forall e,e \neq d} \mathcal{T}_{e,d} - \sum_{\forall e,e \neq d} \mathcal{T}_{d,e} + \mathcal{T}I_d, \quad \forall d \quad (20)$$

$$468 \quad \sum_{\forall d} \delta_{d,c} = 1, \quad \forall c \in IC \quad (21)$$

$$469 \quad \sum_{\forall d} \delta_{d,c} \leq 1, \quad \forall c \notin IC \quad (22)$$

470 Constraints (18)-(20) model the transportation of equip-
 471 ment, line crews, and tree crews, respectively. The three
 472 constraints are formulated using flow conservation equations.
 473 For instance, the constraint for the equipment (18) states that
 474 the amount of type τ equipment in depot d is equal to the
 475 sum of equipment initially in the depot, equipment transferred
 476 to the depot, newly obtained equipment, and minus the equip-
 477 ment transferred to other depots. The summations $\sum_{\forall c \in C^L} \delta_{d,c}$
 478 and $\sum_{\forall c \in C^T} \delta_{d,c}$ are the number of line and tree crews in
 479 depot d , respectively. The first term in the right-hand side
 480 of (19) is the number of line crews initially present in depot
 481 d . The second term represents the number of line crews trans-
 482 ferred to depot d and the third term is the number of line crews
 483 transferred from depot d . The last term LI_d is the number of
 484 visiting line crews to be positioned in depot d . Similarly, con-
 485 straint (20) is designed for tree crews. Constraint (21) states
 486 that each internal crew must be located in one of the depots,

while external crews can be either located in one depot, or not
 used; i.e., $\delta_{d,c} = 0$, as enforced by (22).

3) *Symmetry-Breaking Constraints*: The presented problem
 allow a large number of feasible symmetric solutions with
 equal objective value. Therefore, we add symmetry breaking
 constraints to keep at least one solution and remove all other
 symmetric solutions. Consider a case where there are four line
 crews and three potential depots. Assume that depot 1 and
 depot 3 are selected, and all four crews must be allocated. In
 this case, there are four possible solutions for allocating the
 crews:

$$\delta_{d,c} = \begin{pmatrix} 1 & 1 & 0 & 0 \\ 0 & 0 & 0 & 0 \\ 0 & 0 & 1 & 1 \end{pmatrix} \equiv \begin{pmatrix} 1 & 0 & 1 & 0 \\ 0 & 0 & 0 & 0 \\ 0 & 1 & 0 & 1 \end{pmatrix} \equiv \begin{pmatrix} 0 & 1 & 0 & 1 \\ 0 & 0 & 0 & 0 \\ 1 & 0 & 1 & 0 \end{pmatrix} \equiv \begin{pmatrix} 0 & 0 & 1 & 1 \\ 0 & 0 & 0 & 0 \\ 1 & 1 & 0 & 0 \end{pmatrix} \quad (23)$$

To deal with the symmetry problem in (23), we allocate the
 crews to the depot starting from the lowest indexed row and
 column. Therefore, for $\delta_{d,c} = 1$, all depots with indices $\bar{d} < d$
 must not have any crews with indices $\bar{c} > c$, i.e., $\delta_{\bar{d},\bar{c}} = 0$. The
 following equations are used to break the symmetry in (23):

$$\sum_{\forall d} \delta_{d,c+1} \geq \sum_{\forall d} \delta_{d,c}, \quad \forall c \in C^L, \quad c < |C^L| \quad (24)$$

$$\sum_{\forall d} (|\Omega_P| - d) \delta_{d,c+1} \geq \sum_{\forall d} (|\Omega_P| - d) \delta_{d,c}, \quad \forall c \in C^L, \quad c < |C^L| \quad (25)$$

$$\sum_{\forall d} \delta_{d,c+1} \geq \sum_{\forall d} \delta_{d,c}, \quad \forall c \in C^T, \quad c < |C^T| \quad (26)$$

$$\sum_{\forall d} (|\Omega_P| - d) \delta_{d,c+1} \geq \sum_{\forall d} (|\Omega_P| - d) \delta_{d,c}, \quad \forall c \in C^T, \quad c < |C^T| \quad (27)$$

Constraint (24) state that for similar crews, we allocate the
 crew with the lowest index first. Constraint (25) allocates the
 crews starting from the depots with the lowest index, and skips
 depots that are not staged. Constraints (24) and (25) are also
 enforced to the tree crews in (26) and (27). The feasible solu-
 tions are then reduced from four to one possible solution in
 this example, where only the first matrix in (23) is feasible.

518 C. Second Stage Constraints

After selecting the depots and allocating the crews and
 equipment in the first stage, the crews are assigned to repair
 the damaged components and the equipment are distributed to
 the crews in the second stage.

523 1) Crew Assignment:

$$\sum_{\forall c \in C^L} A_{k,c,s}^L = U_{k,s}^L, \quad \forall k, s \quad (28)$$

$$\sum_{\forall c \in C^T} A_{k,c,s}^T = U_{k,s}^T, \quad \forall k, s \quad (29)$$

$$\sum_{\forall k} A_{k,c,s}^L \leq M \sum_{\forall d} \delta_{d,c}, \quad \forall c \in C^L, s \quad (30)$$

$$\sum_{\forall k} A_{k,c,s}^T \leq M \sum_{\forall d} \delta_{d,c}, \quad \forall c \in C^T, s \quad (31)$$

$$\bar{D} \geq D_{d,k}(\delta_{d,c} + A_{k,c,s}^L - 1), \quad \forall d, k, c \in C^L, s \quad (32)$$

$$\bar{D} \geq D_{d,k}(\delta_{d,c} + A_{k,c,s}^T - 1), \quad \forall d, k, c \in C^T, s \quad (33)$$

Equations (28) and (29) assign the line and tree crews to the damaged lines, respectively. The binary parameter $U_{k,s}^L$ equals 1 (0) if line k is damaged (functional). Therefore, if $U_{k,s}^L$ equals 0, then line k will not be assigned to any crews (i.e., $\sum_{\forall c \in C^L} A_{k,c,s}^L = 0$). Also, if crew c is not staged at a depot (i.e., $\sum_{\forall d} \delta_{d,c} = 0$), then crew c is not assigned to any damaged line as enforced by (30) and (31). The big M value in (30) can be the maximum number of damaged lines ($\max_{\forall s} (\sum_{\forall k} U_{k,s}^L)$). Constraints (32)-(33) are used to identify the distances between the damaged components assigned to each crew and the depots. This distance is limited to \bar{D} . If line crew c is positioned at depot d ($\delta_{d,c} = 1$) and is assigned to line k ($A_{k,c,s}^L = 1$), then $\bar{D} \geq D_{d,k}$.

2) *Working Hours*: In this subsection, we estimate the working hours for each crew in order to distribute the working assignments fairly between the crews and ensure that enough crews are present. The working hours constraints are modeled in (34)-(37).

$$H_{c,s} = \sum_{\forall k} (ET_{k,s}^L A_{k,c,s}^L), \quad \forall c \in C^L, s \quad (34)$$

$$H_{c,s} = \sum_{\forall k} (ET_{k,s}^T A_{k,c,s}^T), \quad \forall c \in C^T, s \quad (35)$$

$$\mathcal{L}_s^L \geq H_{c,s}, \quad \forall c \in C^L, s \quad (36)$$

$$\mathcal{L}_s^T \geq H_{c,s}, \quad \forall c \in C^T, s \quad (37)$$

The total expected working time for each line and tree crew is calculated in (34) and (35). Constraints (36) and (37) define the expected time of the last repair. The value of \mathcal{L}_s^L is greater or equal to the largest $H_{c,s}$ for the line crews, and \mathcal{L}_s^T is greater or equal to the largest $H_{c,s}$ for the tree crews. Since we are minimizing the expected time of the last repair, it will take the value $\max_{\forall c} (H_{c,s})$ in each scenario. By minimizing \mathcal{L}_s^L and \mathcal{L}_s^T , we minimize the restoration time of the system and ensure that we do not have a single crew or few crews in a location with many damaged components.

3) *Equipment Assignment*: The next set of constraints model the distribution of equipment to the depots and crews.

$$\sum_{\forall d} E_{d,\tau}^D \geq \sum_{\forall k \in \Omega_{CL}(s)} \mathcal{R}_{k,\tau,s}, \quad \forall \tau, s \quad (38)$$

$$\sum_{\forall d} (E_{d,\tau}^D + \mathcal{E}_{d,\tau,s}) \geq \sum_{\forall k} \mathcal{R}_{k,\tau,s}, \quad \forall \tau, s \quad (39)$$

$$\sum_{\forall \tau} E_{c,d,\tau,s}^C \leq M \delta_{d,c}, \quad \forall d, c \in C^L, s \quad (40)$$

$$\sum_{\forall c \in C^L} E_{c,d,\tau,s}^C \leq E_{d,\tau}^D + \mathcal{E}_{d,\tau,s}, \quad \forall d, \tau, s \quad (41)$$

$$\sum_{\forall d} E_{c,d,\tau,s}^C \geq \sum_{\forall k} A_{k,c,s}^L \mathcal{R}_{k,\tau,s}, \quad \forall c \in C^L, \tau, s \quad (42)$$

Constraint (38) indicates that the number of equipment available must be sufficient for repairing all critical lines before the extreme event occurs. Constraint (39) states that the total equipment that the utility have must be equal or greater than the required equipment to repair the damaged

components. $\mathcal{E}_{d,\tau,s}$ identifies the additional number of equipment (unmet equipment demand) that must be ordered in each scenario to finish the repairs. Each crew can obtain equipment from the depot they are positioned at, as enforced by constraint (40). The crews must use the resources available in the depot (41). Constraint (42) indicates that the number of resources the crew have should be enough to repair the assigned damaged components. After positioning the crews and resources, the utility will be ready for the recovery operation after the outages. The next section presents the algorithm used to solve the stochastic model.

V. SOLUTION ALGORITHM

The standard method for solving stochastic programs is to use a MILP solver, e.g., CPLEX, to directly solve the extensive form (EF) of the SMIP. Define (\mathbf{x}) and (\mathbf{y}_s) as vectors containing the first-stage and second-stage variables, respectively. Also, let \mathbf{a} and \mathbf{b}_s represent the coefficients associated with (\mathbf{x}) and (\mathbf{y}_s) , then the EF form of the SMIP can be expressed as follows:

$$\zeta = \min_{\mathbf{x}, \mathbf{y}_s} \mathbf{a}^T \mathbf{x} + \sum_{\forall s} \Pr(s) \mathbf{b}_s^T \mathbf{y}_s \quad (43)$$

$$\text{s.t. } (\mathbf{x}, \mathbf{y}_s) \in \mathcal{Q}_s, \quad \forall s \quad (44)$$

where $(\mathbf{x}, \mathbf{y}_s) \in \mathcal{Q}_s$ represents the subproblem constraints that ensures a feasible solution. Solving the EF for large-scale problems is however computationally difficult. Decomposition methods, such as the L-shaped and Benders Decomposition methods [30], have been proposed in the literature to solve stochastic programs. The L-shaped method and Benders decomposition cannot be applied directly when the second stage is non-convex with integer values, which is the case for the preparation problem in this paper. Rockafellar and Wets developed the Progressive Hedging (PH) algorithm as a heuristic to effectively solve SMIP problems [31]. The algorithm decomposes the EF into scenario-based subproblems. Therefore, for $|\mathcal{S}|$ scenarios, the SMIP is decomposed into $|\mathcal{S}|$ subproblems. The PH algorithm is described in Algorithm 1.

The first step initializes the iteration number τ and the individual scenarios are solved in Step 2. In Step 3, the first stage solution obtained from Step 2 is aggregated. Step 4 calculates the multiplier η_s . The multiplier is used in Step 6 to update \mathbf{x} , where the scenarios are solved independently in parallel. Steps 7 and 8 update the first-stage solution and the multiplier, respectively. The program terminates once all first-stage decisions \mathbf{x}_s converge to the same $\bar{\mathbf{x}}$ in Step 9, i.e., $\sum_{s \in \mathcal{S}} \Pr(s) \|\mathbf{x}_s^{(\tau)} - \bar{\mathbf{x}}^{(\tau)}\| < \varepsilon$. The PH algorithm may experience slow convergence with large problems that include many scenarios. A detailed analysis of PH showed that individual first-stage variables frequently converge to specific values across all scenario subproblems [32]. Therefore, we fix some of the first-stage variables if they converge to the same values after certain numbers of iterations. In the SCRAP model, we fix the variable v_d (depot selected) if it converges to the same values after τ_1 iterations, as shown in Steps 12–16. In Steps 17–21, the crew allocation and selection variable $\delta_{d,c}$ is fixed after τ_2 iterations if the variable converges to the same

Algorithm 1 The Two-Stage PH Algorithm

```

1: Let  $\tau := 0$ 
2: For all  $s \in \mathcal{S}$ , compute:
    $\mathbf{x}_s^{(\tau)} := \arg \min_{\mathbf{x}} \{ \mathbf{a}^T \mathbf{x} + \mathbf{b}_s^T \mathbf{y}_s : (\mathbf{x}, \mathbf{y}_s) \in \mathcal{Q}_s \}$ 
3:  $\bar{\mathbf{x}}^{(\tau)} := \sum_{s \in \mathcal{S}} \Pr(s) \mathbf{x}_s^{(\tau)}$ 
4:  $\boldsymbol{\eta}_s^{(\tau)} := \rho(\mathbf{x}_s^{(\tau)} - \bar{\mathbf{x}}^{(\tau)})$ 
5:  $\tau := \tau + 1$ 
6: For all  $s \in \mathcal{S}$  compute:
    $\mathbf{x}_s^{(\tau)} := \arg \min_{\mathbf{x}} \{ \mathbf{a}^T \mathbf{x} + \mathbf{b}_s^T \mathbf{y}_s + \boldsymbol{\eta}_s^{(\tau-1)} \mathbf{x} + \frac{\rho}{2} \|\mathbf{x} - \bar{\mathbf{x}}^{(\tau-1)}\|^2 : (\mathbf{x}, \mathbf{y}_s) \in \mathcal{Q}_s \}$ 
7:  $\bar{\mathbf{x}}^{(\tau)} := \sum_{s \in \mathcal{S}} \Pr(s) \mathbf{x}_s^{(\tau)}$ 
8:  $\boldsymbol{\eta}_s^{(\tau)} := \boldsymbol{\eta}_s^{(\tau-1)} + \rho(\mathbf{x}_s^{(\tau)} - \bar{\mathbf{x}}^{(\tau)})$ 
9: if  $\sum_{s \in \mathcal{S}} \Pr(s) \|\mathbf{x}_s^{(\tau)} - \bar{\mathbf{x}}^{(\tau)}\| < \varepsilon$  then
10: terminate
11: else
12:   if  $\tau \geq \tau_1$  then
13:     if  $v_{d,1}^\tau = v_{d,s}^\tau, \forall d, s$  then
14:       fix  $v_d = v_{d,s}^\tau, \forall d, s$ 
15:     end if
16:   end if
17:   if  $\tau \geq \tau_2$  then
18:     if  $\delta_{d,c,1}^\tau = \delta_{d,c,s}^\tau, \forall d, c, s$  then
19:       fix  $\delta_{d,c} = \delta_{d,c,s}^\tau, \forall d, c, s$ 
20:     end if
21:   end if
22:   go to Step 5
23: end if

```

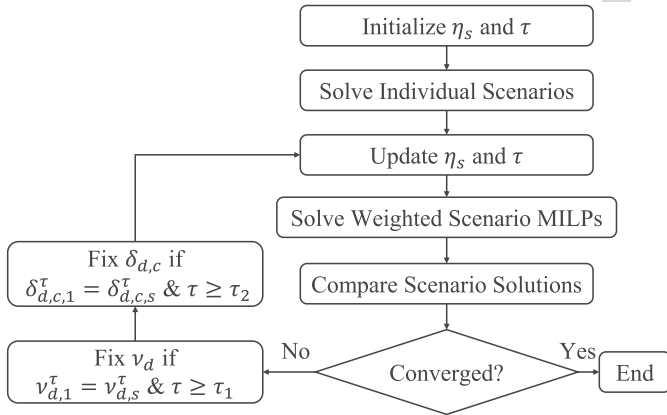


Fig. 5. Flowchart for the proposed PH algorithm.

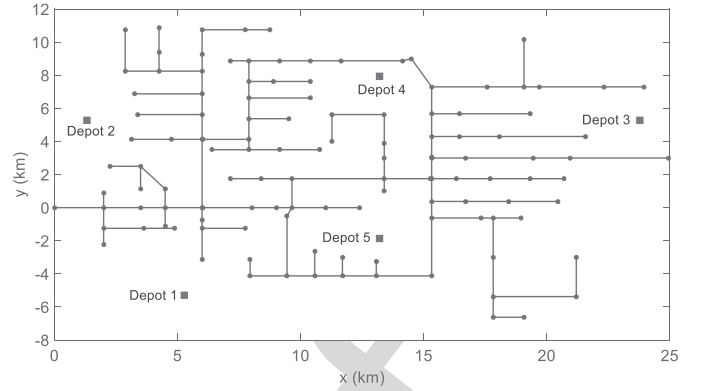


Fig. 6. x- and y- of the modified IEEE 123-bus distribution feeder and location of depots.

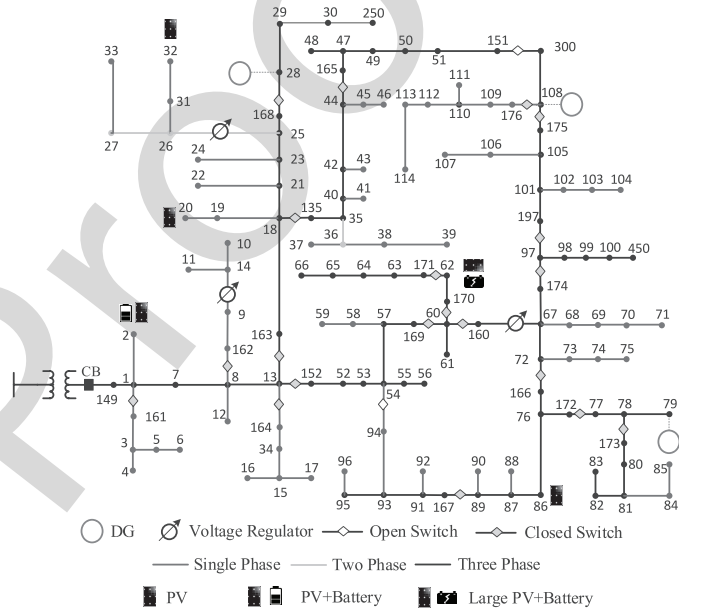


Fig. 7. Modified IEEE 123-bus distribution feeder.

and 500 kW/ 2100 kWh, respectively. Additional details about the network can be found in [33].

We assume that a category 3 hurricane is forecasted to make its way towards the test system. Fig. 8 shows an example of a hurricane landfall and the maximum sustained wind speed. Monte Carlo sampling is used to generate 100 damage scenarios with equal probability. First, lognormal distribution with $\mu = 4.638$ and $\sigma = 0.039$ [24] is used to generate 100 scenarios of possible wind speeds at landfall. Then, the models presented in Section III are used to evaluate the impact of the extreme event. The number of scenarios are reduced to 30 using the tool SCENRED2 in the General Algebraic Modeling System (GAMS) [34] to reduce the computational complexity [35]. The simulation data used in equations (2)–(7) are listed in Table I.

After generating the damage scenarios, the PF problem (12) is solved for each scenario to find the critical lines to be repaired. Then, the SMIP model presented in Section IV is used to model the preallocation problem. It is assumed that there are 5 potential staging areas, the location of each depot

value across all scenario subproblems. Once the variables are fixed, they are treated as parameters in the following iterations. In this paper, the values of τ_1 and τ_2 are set to be 5 and 20, respectively. A flowchart for the algorithm is given in Fig. 5.

VI. SIMULATION AND RESULTS

The preallocation model is simulated on the modified IEEE 123-bus distribution feeder [21], [33]. The size of the IEEE 123-bus feeder is scaled up, as shown in Fig. 6. The modified network, shown in Fig. 7, includes 4 dispatchable DGs, 18 new switches, 5 PVs and 2 battery energy storages. Note that Fig. 7 does not reflect the actual x- and y-coordinates. The 4 DGs are rated at 300 kW and 250 kVar. The PV at bus 62 is rated at 900 kW and the other PVs are rated at 50 kW. The battery systems at bus 2 and 62 are rated at 50 kW/132 kWh

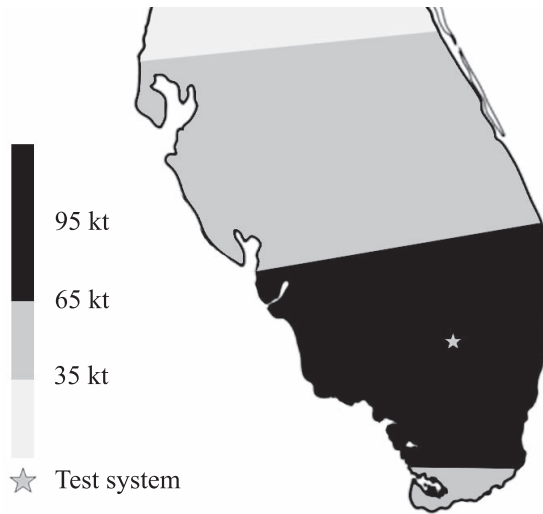


Fig. 8. Maximum wind speed (kt) on test area.

TABLE I
SIMULATION DATA FOR THE FRAGILITY MODELS

Model	Parameter	Value	Ref.
Pole failure	a^p	0.0001	[25]
	b^p	0.0421	
Conductor failure	G_1	1	[27]
	G_2	0.83	
	G_3	1	
	C^f	1.2	
	L_i^c	45.72 m	[36]
	D_i^c	0.0183 m	
	F_i^{force}	62.8 kN	[28]
	$\{a_h, b_h, c_h\}$	$\{-2.752, 0.680, 0.663\}$	
	S_i^w	0-1	
	k_l	0.57-1.43	
	D_H^{bh}	0.15 m	[26]

TABLE II
SIMULATION DATA FOR SCRAP ON THE IEEE 123-BUS FEEDER

Parameter	Value
Depot supply capacity (unit)	$C_d^E = \{600, 400, 400, 250, 250\}$
Depot crew capacity (crew)	$C_d^H = \{8, 7, 7, 5, 5\}$
Capacity required (unit)	$C_r^R = \{10, 8, 5, 4, 6\}$
Staging areas costs (\$)	$\mathcal{P}_d^D = \{0.170K, 170K, 90K, 90K\}$
Equipment costs (\$/unit*)	$\mathcal{P}_\tau^{EI} = \{2K, 1.2K, 2.5K, 1.2K, 3.3K\}$
Hourly cost (\$/crew)	Line crew: 225, Tree crew: 120
Transportation costs (\$/tkm)	0.098
Contracting costs	\$4285/crew

*For the conductor, 1km = 1 unit.

is shown in Fig. 6. We set the maximum distance between the staged crews and damaged components to be 16 km ($\bar{D} = 16$ km) in this simulation. Depot 1 is assumed to be the main location of the utility and must be staged ($v_1 = 1$). Depot 1 has 5 line crews, 3 tree crews, and a stockpile of 25 poles (10 for 3-phase lines and 15 for 1- and 2-phase lines), 4 km of conductor, 8 single-phase transformers, and 3 three-phase transformers. The utility can obtain additional resources based on the results of the SCRAP model. The data for the costs used in the SCRAP model are presented in Table II [38], [39].

TABLE III
PRE-EVENT PREPARATION RESULTS

		SCRAP		DA		RSO	
Staged Depots		1	4	1	4	1	4
Line Crews		6	4	6	4	6	4
Tree Crews		2	1	2	1	2	1
Equipment	1	10	6	10	0	15	8
	2	16	13	13	6	26	15
	3	3	0	3	0	3	0
	4	6	2	7	1	6	3
	5	3.8 km	2 km	2.5 km	1.5 km	5 km	3 km
Costs		\$146,766		\$117,443		\$183,371	

The penalty costs for the unmet equipment demand is assumed to be 10 times the actual cost of the equipment. As for the penalty cost on the restoration time, we estimate the per hour outage cost $\$/h$. For the IEEE-123 bus system considered in this paper, the average daily load is 2772.75 kW. Using the average per hour cost [41] of $\$/kWh$ for regular loads and $\$/kWh$ for critical loads, the estimated per hour cost is found to be $\$/h$. We set \mathcal{P}^R to equal half of the estimated per hour cost so that the penalty cost is divided between line repairs and tree removal in (14).

A. Preparation

The SCRAP model is solved using Pyomo with IBM's CPLEX 12.6 mixed-integer solver on a high-performance computing system. The simulation is performed on Iowa State University's Condo cluster, whose individual blades consist of two 2.6 GHz 8-Core Intel E5-2640 v3 processors and 128GB of RAM. Table III presents the results of the preparation problem using SCRAP and PH with 30 scenarios and 1 scenario, which we refer to as deterministic allocation (DA). The single scenario for DA is obtained by reducing the number of scenarios to 1 using SCENRED2. Moreover, the robust stochastic optimization (RSO) method presented in [13] is used to solve the preparation problem. The staging sites and the number of crews are found to be the same for both stochastic and deterministic solutions. However, SCRAP invested around $\$30,000$ more in equipment. The deterministic solution is biased towards a single scenario and did not consider extreme cases where the required number of equipment is high. On the other hand, RSO favors a solution that would perform better with worst-case scenarios. RSO invested around $\$40,000$ more than SCRAP on equipment. However, this can lead to over-preparation and over-investment.

The results of the SCRAP model indicate that Depot 4 should be staged in preparation to the weather event in support to the main location (Depot 1). Five new external line crews are contracted with one positioned at Depot 1 and four positioned at Depot 4. In addition, one tree crew is transferred from Depot 1 to Depot 4. Six 3-phase poles (type 1) are ordered to Depot 4 and fourteen type 2 poles are ordered, one to Depot 1 and thirteen to Depot 4. Also, two single-phase transformers are transferred to Depot 4 from Depot 1. Finally, around 200 meters of conductor is transferred from Depot 1

TABLE IV
PERFORMANCE OF THE STOCHASTIC PROGRAM

Method	Objective Value	Computation Time	EVPI
WS	\$513,170	N/A	N/A
SCRAP-EF	\$549,554	300 min	\$36,384
SCRAP-PH	\$551,585	106 min	\$38,415
RSO	\$608,683	335 min	\$95,513
ED	\$714,602	2 min	\$201,432

714 to Depot 4, and approximately 1800 meters of conductor is
715 ordered to Depot 4.

716 To show the importance of considering uncertainty in
717 the problem, we calculate the expected value of perfect
718 information (EVPI). EVPI is the difference between the wait-
719 and-see (WS) and the stochastic solutions. It represents the
720 value of knowing the future with certainty. WS is the expected
721 value of reacting to random variables with perfect foresight.
722 It is obtained by calculating the means of all determinis-
723 tic solutions of the scenarios. WS provides a lower bound
724 for the objective value and cannot be obtained in practice.
725 As for evaluating the performance of the deterministic solu-
726 tion across different scenarios, we set the first-stage variables
727 obtained from DA as fixed parameters and solve the stochas-
728 tic problem. Let $\zeta = F(x, \xi)$ be the stochastic programming
729 problem with first-stage variables x and random variables ξ .
730 If x^{DA} is the first-stage solution obtained by solving the deter-
731 ministic problem, then the expected value of the deterministic
732 solution (ED) is $\zeta^{ED} = F(x^{DA}, \xi)$. The same approach is used
733 to calculate the objective value of RSO. From Table IV, the
734 stochastic solution from SCRAP with PH is less than ED,
735 which is expected since SCRAP considers the variability of the
736 extreme event outcome unlike the deterministic solution. The
737 difference between PH and ED is \$163,017, which is around
738 80% of the difference between ED and WS. This indicates
739 that the stochastic model leads to a better preparation strategy
740 by acquiring and positioning enough equipment. Solving the
741 two-stage stochastic problem is more beneficial than solving
742 a deterministic problem. PH achieved a solution only 0.36%
743 less than EF with a considerably lower computation time.
744 RSO achieved a solution that outperforms the deterministic
745 one, however, the EVPI for RSO is \$95,513 and \$38,415 for
746 SCRAP-PH. In addition, RSO requires more computation time
747 when compared to SCRAP-PH.

748 B. Stability Test

749 The stability test in [40] is used in this study to check
750 the sensitivity of solution stability to the number of scenar-
751 ios. The idea of the test is to solve the stochastic problem
752 with multiple independent sets of scenarios and compare the
753 objective values. The model is stable if the objective values
754 are approximately equal [40]. We generate 8 sets of scenar-
755 ios, each set includes 30 to 100 scenarios. The simulation
756 results are shown in Fig. 9, which shows that the varia-
757 tion of the objective value is small. Therefore, the method
758 is stable and 30 scenarios is adequate for representing the
759 uncertainties.

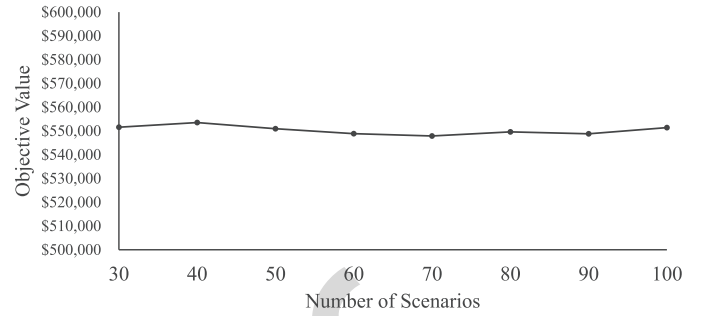


Fig. 9. Sensitivity analysis of optimal objective value versus the number of scenarios.

TABLE V
REPAIR AND RESTORATION PERFORMANCE AFTER THE EVENT

Preparation	Equipment	Load served (kWh)
SCRAP	{+3,+11,+3,+6,+0.32 km}	80,136 kWh
RSO	{+10,+23,+3,+7,+3.7 km}	80,136 kWh
DA	{-3,+1,+3,+6,-0.34 km}	77,448 kWh
W/O Preparation	{-3,-3,+3,+6,-0.34 km}	46,667 kWh

“-”: shortage; “+”: surplus; the load served is for the first 48 hours
Equipment: {Poles for 3-phase lines, Poles for single-phase lines,
3-phase transformers, single-phase transformers, conductor}

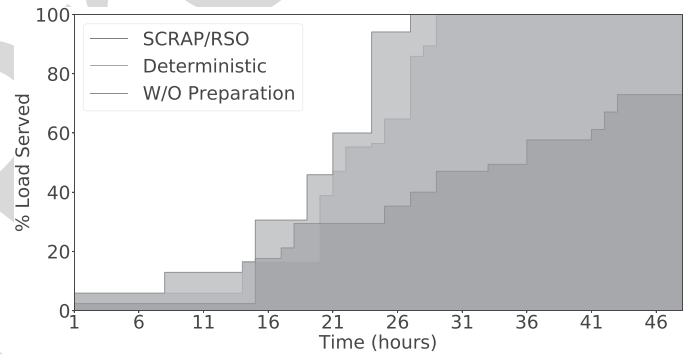


Fig. 10. Post-event percentage of load served.

C. Restoration

760 After the event impacts the system, it is up to the utility to
761 dispatch the crews and manage the equipment. The efficiency
762 of this process depends on the location of the crews and the
763 amount of stored equipment. To assess the devised prepara-
764 tion plan, we solve the repair and restoration problem [21].
765 A new random scenario is generated on the IEEE 123-bus
766 system, with crews and equipment allocated according to the
767 results in Table III. In the generated scenario, 13 three-phase
768 poles, 18 single-phase poles, 2 single-phase transformers, and
769 4343.4 meter of conductor are damaged. The method presented
770 in [21] is used to dispatch the crews and operate the network
771 to restore energy to customers as fast as possible. Four prepara-
772 tion methods are tested: 1- SCRAP; 2- RSO; 3- DA; 4- without
773 preparation (the utility starts with its crews and equipment
774 positioned at Depot 1). The results are shown in Table V
775 and Fig. 10. The “+” sign in Table V indicates a surplus of
776 equipment (number of available equipment is higher than the
777 amount required) and “-” indicates a shortage of equipment.
778 Both SCRAP and RSO over prepare with a large surplus of
779

780 11 single-phase poles for SCRAP and 23 single-phase and 10
 781 three-phase poles for RSO. However, the restoration process
 782 is faster with 80 MWh served in the first 48 hours for both
 783 methods. Without preparation and DA have a shortage of 3
 784 three-phase poles and 0.34 km of conductor. Moreover, with-
 785 out preparation, there is a shortage of 3 single-phase poles.
 786 We assume that the equipment required to finish repairs can be
 787 obtained 12 hours after the event. With 10 line crews and 3 tree
 788 crews, the system can be completely restored within 48 hours
 789 (27 and 30 hours with SCRAP/RSO and DA, respectively).
 790 On the other hand, it takes more than 48 hours to restore
 791 the system for 5 line crews and 3 tree crews. The percentage
 792 of load served comparing the three preparation strategies is
 793 shown in Fig. 10, where SCRAP has the best performance.

794 VII. CONCLUSION

795 In this paper, a new study for disaster preparation consider-
 796 ing crews and equipment allocation is presented. The study
 797 starts with analyzing the fragility of distribution networks
 798 to extreme events in order to estimate their impacts on the
 799 network. Several outcome scenarios are generated providing
 800 information on the number of equipment required, estimated
 801 repair times, and critical lines. A two-stage stochastic math-
 802 ematical model is developed to select staging locations, and
 803 allocate crews and equipment. A study case is presented on the
 804 IEEE 123-bus system where the performance of the proposed
 805 model is tested. The results demonstrate the effectiveness of
 806 the proposed approach for both meeting the equipment demand
 807 and post-event recovery operation. By using an effective prepa-
 808 ration procedure, we can ensure that enough equipment is
 809 present for repairing the damaged components in the network
 810 and facilitate a faster restoration process.

811 REFERENCES

812 [1] M. DeCamp. (Mar. 22, 2018). *Eaton's Blackout Tracker Annual Report*
 813 *Shows 36.7 Million People Affected by More Than 3,500 Power*
 814 *Outages in 2017*. [Online]. Available: [http://www.eaton.com/us/en-](http://www.eaton.com/us/en-us/company/news-insights/news-releases/2018/eaton_s-blackout-tracker-annual-report-shows-36-7-million-people.html)
 815 [us/company/news-insights/news-releases/2018/eaton_s-blackout-tracker-](http://www.eaton.com/us/en-us/company/news-insights/news-releases/2018/eaton_s-blackout-tracker-annual-report-shows-36-7-million-people.html)
 816 [annual-report-shows-36-7-million-people.html](http://www.eaton.com/us/en-us/company/news-insights/news-releases/2018/eaton_s-blackout-tracker-annual-report-shows-36-7-million-people.html)
 817 [2] S. Ma, S. Li, Z. Wang, and F. Qiu, "Resilience-oriented design of distribu-
 818 tion systems," *IEEE Trans. Power Syst.*, vol. 34, no. 4, pp. 2880–2891,
 819 Jul. 2019.
 820 [3] G. J. Lim, S. Kim, J. Cho, Y. Gong, and A. Khodaei, "Multi-UAV pre-
 821 positioning and routing for power network damage assessment," *IEEE*
 822 *Trans. Smart Grid*, vol. 9, no. 4, pp. 3643–3651, Jul. 2018.
 823 [4] A. Arif, Z. Wang, J. Wang, and C. Chen, "Power distribution system
 824 outage management with co-optimization of repairs, reconfiguration, and
 825 DG dispatch," *IEEE Trans. Smart Grid*, vol. 9, no. 5, pp. 4109–4118,
 826 Sep. 2018.
 827 [5] "Economic benefits of increasing electric grid resilience to weather
 828 outages," Executive Office President, Washington, DC, USA, Rep., 2013.
 829 [6] *Storm Response and Organized Chaos: Utilities Can Prepare and Plan*
 830 *for the Unpredictable*, Utility Products, PA Consulting Group, London,
 831 U.K., Jan. 2013. Accessed: May 14, 2019. [Online]. Available:
 832 [https://www.utilityproducts.com/home/article/16002960/storm-](https://www.utilityproducts.com/home/article/16002960/storm-response-and-organized-chaos-utilities-can-prepare-and-plan-for-the-unpredictable)
 833 [response-and-organized-chaos-utilities-can-prepare-and-plan-for-the-](https://www.utilityproducts.com/home/article/16002960/storm-response-and-organized-chaos-utilities-can-prepare-and-plan-for-the-unpredictable)
 834 [unpredictable](https://www.utilityproducts.com/home/article/16002960/storm-response-and-organized-chaos-utilities-can-prepare-and-plan-for-the-unpredictable)
 835 [7] Z. Li, M. Shahidehpour, F. Aminifar, A. Alabdulwahab, and Y. Al-Turki,
 836 "Networked microgrids for enhancing the power system resilience,"
 837 *Proc. IEEE*, vol. 105, no. 7, pp. 1289–1310, Jul. 2017.
 838 [8] M. Gallucci, *Rebuilding Puerto Rico's Power Grid: The Inside*
 839 *Story*, IEEE Spectr., New York, NY, USA, Mar. 12, 2018.
 840 Accessed: May 14, 2019. [Online]. Available: [https://spectrum.ieee.](https://spectrum.ieee.org/energy/policy/rebuilding-puerto-ricos-power-grid-the-inside-story)
 841 [org/energy/policy/rebuilding-puerto-ricos-power-grid-the-inside-story](https://spectrum.ieee.org/energy/policy/rebuilding-puerto-ricos-power-grid-the-inside-story)

[9] H. O. Mete and Z. B. Zabinsky, "Stochastic optimization of medical 842
 843 supply location and distribution in disaster management," *Int. J. Prod.*
 844 *Econ.*, vol. 126, no. 1, pp. 76–84, 2010.
 [10] A. Verma and G. M. Gaukler, "Pre-positioning disaster response facil- 845
 846 ities at safe locations: An evaluation of deterministic and stochastic
 847 modeling approaches," *Comput. Oper. Res.*, vol. 62, pp. 197–209,
 848 Oct. 2015.
 [11] O. Rodríguez-Espíndola, P. Albores, and C. Brewster, "Disaster pre- 849
 850 paredness in humanitarian logistics: A collaborative approach for
 851 resource management in floods," *Eur. J. Oper. Res.*, vol. 264, no. 3,
 852 pp. 978–993, Feb. 2018.
 [12] A. Ben-Tal, B. D. Chung, S. R. Mandala, and T. Yao, "Robust 853
 854 optimization for emergency logistics planning: Risk mitigation in
 855 humanitarian relief supply chains," *Transport. Res. Part B Methodol.*,
 856 vol. 45, no. 8, pp. 1177–1189, Sep. 2011.
 [13] A. Bozorgi-Amiri, M. S. Jabalameli, and S. M. J. M. Al-e-Hashem, "A 857
 858 multi-objective robust stochastic programming model for disaster relief
 859 logistics under uncertainty," *OR Spectr.*, vol. 35, no. 4, pp. 905–933,
 860 Nov. 2013.
 [14] M. Fereiduni and K. Shahanaghi, "A robust optimization model for dis- 861
 862 tribution and evacuation in the disaster response phase," *J. Ind. Eng.*
 863 *Int.*, vol. 13, no. 1, pp. 117–141, Mar. 2017.
 [15] W. Ni, J. Shu, and M. Song, "Location and emergency inventory pre- 864
 865 positioning for disaster response operations: Min-max robust model and
 866 a case study of Yushu Earthquake," *Prod. Oper. Manag.*, vol. 27, no. 1,
 867 pp. 160–183, Jan. 2018.
 [16] S. Wang, B. R. Sarker, L. Mann, Jr., and E. Triantaphyllou, "Resource 868
 869 planning and a depot location model for electric power restoration," *Eur.*
 870 *J. Oper. Res.*, vol. 155, no. 1, pp. 22–43, May 2004.
 [17] P. V. Hentenryck, R. Bent, and C. Coffrin, "Strategic planning for dis- 871
 872 aster recovery with stochastic last mile distribution," in *Proc. Int. Conf.*
 873 *CPAIOR*, Bologna, Italy, Jun. 2010, pp. 318–333.
 [18] C. Coffrin, P. V. Hentenryck, and R. Bent, "Strategic stockpiling of 874
 875 power system supplies for disaster recovery," in *Proc. IEEE Power Eng.*
 876 *Soc. Gen. Meeting*, San Diego, CA, USA, 2011, pp. 1–8.
 [19] S. Lei, C. Chen, Y. Li, and Y. Hou, "Resilient disaster recovery logis- 877
 878 tics of distribution systems: Co-optimize service restoration with repair
 879 crew and mobile power source dispatch," *IEEE Trans. Smart Grid*, to be
 880 published.
 [20] Y. Lin, B. Chen, J. Wang, and Z. Bie, "A combined repair crew dispatch 881
 882 problem for resilient electric and natural gas system considering recon-
 883 figuration and DG islanding," *IEEE Trans. Power Syst.*, vol. 34, no. 4,
 884 pp. 2755–2767, Jul. 2019.
 [21] A. Arif, Z. Wang, J. Wang, and C. Chen, "Repair and resource schedul- 885
 886 ing in unbalanced distribution systems using neighborhood search,"
 887 *arXiv:1808.10548 [math.OA]*, Aug. 2018.
 [22] S. Ma, B. Chen, and Z. Wang, "Resilience enhancement strategy for 888
 889 distribution systems under extreme weather events," *IEEE Trans. Smart*
 890 *Grid*, vol. 32, no. 2, pp. 1440–1450, Mar. 2017.
 [23] J. Kaplan and M. De Maria, "A simple empirical model for predicting 891
 892 the decay of tropical cyclone winds after landfall," *J. Appl. Meteorol.*,
 893 vol. 34, no. 11, pp. 2499–2512, Nov. 1995.
 [24] P. Javanbakht, "Risk-based generation dispatch in the power grid 894
 895 for resilience against extreme weather events," Ph.D. dissertation,
 896 Elect. Eng. Comput. Sci. Dept., Colorado School of Mines, Golden,
 897 CO, USA, 2015. Accessed: Dec. 12, 2018. [Online]. Available:
 898 <https://mountainscholar.org/handle/11124/17126>
 [25] M. Ouyang and L. Dueñas-Osorio, "Multi-dimensional hurricane 899
 900 resilience assessment of electric power systems," *Struct. Safety*, vol. 48,
 901 pp. 15–24, May 2014.
 [26] J. Winkler, L. Dueñas-Osorio, R. Stein, and D. Subramanian, 902
 903 "Performance assessment of topologically diverse power systems sub-
 904 jected to hurricane events," *Rel. Eng. Syst. Safety*, vol. 95, no. 4,
 905 pp. 323–336, Apr. 2010.
 [27] C. Bayliss, *Transmission and Distribution Electrical Engineering*. 906
 907 London, U.K.: Butterworth, 1996, pp. 95–106.
 [28] C. D. Canham, M. J. Papaik, and E. F. Latty, "Interspecific variation in 908
 909 susceptibility to windthrow as a function of tree size and storm severity
 910 for northern temperate tree species," *Can. J. Forest Res.*, vol. 31, no. 1,
 911 pp. 1–10, Jan. 2001.
 [29] S. D. Ritenour, "Gulf Power Company's vegetation manage- 912
 913 ment for storm hardening," Gulf Power Company, Pensacola, FL,
 914 USA, Sep. 2006. Accessed: Jan. 12, 2019. [Online]. Available:
 915 <http://www.psc.state.fl.us/library/filings/2006/08950-2006/>
 [30] J. R. Birge and F. Louveaux, *Introduction to Stochastic Programming*. 916
 917 New York, NY, USA: Springer, 1997.

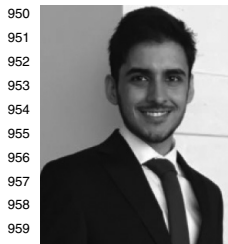
- 918 [31] R. T. Rockafellar and R. J.-B. Wets, "Scenarios and policy aggregation
919 in optimization under uncertainty," *Math. Oper. Res.*, vol. 16, no. 1,
920 pp. 119–147, 1991.
- 921 [32] W. E. Hart, C. Laird, J. P. Watson, and D. L. Woodruff, *Pyomo—
922 Optimization Modeling in Python* (Springer optimization and Its
923 Applications), vol. 67. New York, NY, USA: Springer, 2012.
- AQ6 924 [33] "123-bus feeder," IEEE PES AMPS DSAS Test Feeder, Working
925 Group, Feb. 2014. Accessed: May 12, 2018. [Online]. Available:
926 <http://sites.ieee.org/pes-testfeeders/resources/>
- AQ7 927 [34] GAMS/SCENRED2. *Documentation*. [Online]. Available: [https://www.
928 gams.com/24.8/docs/tools/scenred2/index.html](https://www.gams.com/24.8/docs/tools/scenred2/index.html)
- 929 [35] A. Golshani, W. Sun, Q. Zhou, Q. P. Zheng, and Y. Hou, "Incorporating
930 wind energy in power system restoration planning," *IEEE Trans. Smart
931 Grid*, vol. 10, no. 1, pp. 16–28, Jan. 2019.
- 932 [36] Southwire Company. (Apr. 19, 2012). *Aluminum Conductor.
933 Steel Reinforced*. [Online]. Available: [https://www.southwire.com/
934 ProductCatalog/XTEInterfaceServlet?contentKey=prodcatsheet16](https://www.southwire.com/ProductCatalog/XTEInterfaceServlet?contentKey=prodcatsheet16)
- 935 [37] L. Kempner, Jr., *Substation Structure Design Guide (ASCE Manuals and
936 Reports on Engineering Practice)*, vol. 113. Reston, VA, USA: ASCE,
937 2007.
- 938 [38] H. R. Lu and A. El Hanandeh, "Environmental and economic assessment
939 of utility poles using life cycle approach," *Clean Technol. Environ. Policy*,
940 vol. 19, no. 4, pp. 1047–1066, Oct. 2016.
- 941 [39] M. S. Khomami and M. S. Sepasian, "Pre-hurricane optimal placement
942 model of repair teams to improve distribution network resilience," *Elect.
943 Power Syst. Res.*, vol. 165, pp. 1–8, Dec. 2018.
- 944 [40] M. Kaut and S. W. Wallace, "Evaluation of scenario-generation meth-
945 ods for stochastic programming," *Stochastic Program.*, vol. 3, no. 2,
946 pp. 257–271, May 2007.
- 947 [41] (2018). *Synapse Energy Economics, Avoided Energy Supply Components
948 in New England: 2018 Report*. [Online]. Available: [http://www.synapse-
949 energy.com/sites/default/files/AESC-2018-17-080-Oct-ReRelease.pdf](http://www.synapse-energy.com/sites/default/files/AESC-2018-17-080-Oct-ReRelease.pdf)



Zhaoyu Wang (M'15) received the B.S. and M.S. 962
degrees in electrical engineering from Shanghai 963
Jiao Tong University in 2009 and 2012, respec- 964
tively, and the M.S. and Ph.D. degrees in elec- 965
trical and computer engineering from the Georgia 966
Institute of Technology in 2012 and 2015, respec- 967
tively. He is the Harpole-Pentair Assistant Professor 968
with Iowa State University. He was a Research 969
Aid with Argonne National Laboratory in 2013 and 970
an Electrical Engineer Intern with Corning Inc., in 971
2014. His research interests include power distribu- 972
tion systems, microgrids, renewable integration, power system resilience, and 973
data-driven system modeling. He is the Principal Investigator for a multitude 974
of projects focused on the above areas and funded by the National Science 975
Foundation, the Department of Energy, National Laboratories, PSERC, and 976
Iowa Energy Center. He is the Secretary of IEEE Power and Energy Society 977
Award Subcommittee. He is an Editor of the IEEE TRANSACTIONS ON 978
POWER SYSTEMS, the IEEE TRANSACTIONS ON SMART GRID, and the 979
IEEE POWER ENGINEERING LETTERS, and an Associate Editor of *IET Smart* 980
Grid. 981



Chen Chen (M'13) received the B.S. and M.S. 982
degrees from Xi'an Jiaotong University, Xi'an, 983
China, in 2006 and 2009, respectively, and the 984
Ph.D. degree in electrical engineering from Lehigh 985
University, Bethlehem, PA, USA, in 2013. From 986
2013 to 2015, he was a Post-Doctoral Researcher 987
with the Energy Systems Division, Argonne National 988
Laboratory, Argonne, IL, USA, where he is cur- 989
rently an Energy Systems Scientist with the Energy 990
Systems Division. His primary research is in 991
optimization, communications and signal processing 992
for smart electric power systems, power system resilience, and cyber-physical 993
system modeling for smart grids. He is an Editor of the IEEE TRANSACTIONS 994
ON SMART GRID and the IEEE POWER ENGINEERING LETTERS. 995



950 **Anmar Arif** (S'16) received the B.S. degree in 951
electrical engineering from King Saud University in 952
2012 and the master's degree from Arizona State 953
University in 2015. He is currently pursuing the 954
Ph.D. degree with the Department of Electrical 955
and Computer Engineering, Iowa State University, 956
Ames, IA, USA. He was a Teaching Assistant with 957
King Saud University and a Research Assistant 958
with Saudi Aramco Chair in Electrical Power, 959
Riyadh, Saudi Arabia, in 2013. His current research 960
interests include power system optimization, outage 961
management, and microgrids.



Bo Chen (M'17) received the B.S. and M.S. 996
degrees from North China Electric Power University, 997
Baoding, China, and the Ph.D. degree in elec- 998
trical engineering from Texas A&M University, 999
College Station, TX, USA, in 2017. In 2016, 1000
he was a Research Aide with Argonne National 1001
Laboratory, Argonne, IL, USA, where he is currently 1002
a Post-Doctoral Researcher with the Energy Systems 1003
Division. His research interests include modeling, 1004
control, and optimization of power systems, cyber- 1005
security, and cyber-physical systems. 1006